Orchestras innovated as seldom before during the past year, pivoting from business as usual to inspired improvisations, themes, and variations that were unthinkable just 18 months ago. The pandemic crisis and the fierce urgency of calls for racial justice have led orchestras to make enormous changes at the last minute and move into the here and now.

Orchestra musicians are making music in new and unexpected venues: parks, nursing homes, hospitals, at vaccination sites, on front porches. Fundraisers can be virtual. Music directors are no longer—or not only—magisterial figures glimpsed from behind, but individuals who chat in casual online videos, sometimes from their living rooms. Orchestras worked with what they had, and what they had was plenty: music.

Orchestras, like museums and other arts organizations, are asking profound existential questions about what they are for—their purpose, their roles in an evolving society. How should they address pressing societal concerns? How to adopt new ideas about making auditions more equitable? If a front porch can be a stage, what does that mean for concert halls? If a concert takes place online, what does that mean for actual live, in-person concerts?

Equally central for the longer term, orchestras nationwide are accelerating efforts to engage more diverse communities, commission works from artists too long ignored, and offer artistic responses to racial violence. And they are responding with alacrity: several orchestras presented concerts reflecting on the importance of Juneteenth as this issue of Symphony went to press. It’s been a year of unprecedented change and adjustment, but the work isn’t done. It’s just beginning.
Orchestrating a Better Future

New Audition and Tenure Guidelines from the National Alliance for Audition Support, a collaboration of the League of American Orchestras, the Sphinx Organization, and the New World Symphony, suggest new ways to create more diverse, equitable, and inclusive American orchestras.

Restorative Notes

The psychological and financial stresses of the pandemic have underscored the importance of health and wellness for musicians and orchestra staff. Instrumentalists, composers, orchestras, and therapists are stepping up to help their colleagues. by Michele C. Hollow

Seasons of Change

Orchestras have grappled with the pandemic and sought to confront racial injustice while adopting notably different approaches to the new season. What will the fall orchestra season look like? by Steven Brown

Catalyzing Change

The League’s Catalyst Fund is helping dozens of orchestras build understanding of equity, diversity, and inclusion (EDI) and implement effective EDI strategies. And it’s having an impact in communities across the country. by Heidi Waleson

about the cover

Xian Zhang, music director of the New Jersey Symphony Orchestra, conducts a filmed New Jersey Symphony performance at the New Jersey Performing Arts Center’s Prudential Hall during the pandemic. Read Xian Zhang’s Coda article on page 64. Credit: Meredith Whitefield for DreamPlay Films. The NJSO was one of many ensembles that streamed concerts this season; see article on page 26 about in-person and virtual performances for the coming season.

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Xian Zhang, the New Jersey Symphony Orchestra’s music director, on staying connected, diversifying programming, and what the past year revealed about not taking music for granted.