AMERICAN SYMPHONY ORCHESTRA LEAGUE (D/B/A LEAGUE OF AMERICAN ORCHESTRAS)



Financial Statements (Together with Independent Auditors' Report)

Years Ended September 30, 2013 and 2012

MARKS PANETH

ACCOUNTANTS & ADVISORS

CONTENTS

<u> </u>	age
ndependent Auditors' Report	1
Statements of Financial Position	2
Statements of Activities	3
Statements of Functional Expenses	4-5
Statements of Cash Flows	6
lotes to Financial Statements	7-15

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INDEPENDENT AUDITORS' REPORT

The Board of Directors

American Symphony Orchestra League
(d/b/a the League of American Orchestras)

We have audited the accompanying financial statements of American Symphony Orchestra League (d/b/a League of American Orchestras) (the "League"), which comprise the statements of financial position as of September 30, 2013 and 2012, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of American Symphony Orchestra League (d//b/a League of American Orchestras) as of September 30, 2013 and 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

New York, NY March 31, 2014



Marks Parath UP

AMERICAN SYMPHONY ORCHESTRA LEAGUE (d/b/a LEAGUE OF AMERICAN ORCHESTRAS) STATEMENTS OF FINANCIAL POSITION AS OF SEPTEMBER 30, 2013 AND 2012

	2013	2012
ASSETS		
Cash and cash equivalents (Notes 2B and 11):		
Operating	\$ 44,257	\$ 28,530
Cash reserve	923,750	145,339
Total cash and cash equivalents	968,007	173,869
Accounts receivable (Note 4)	627,653	564,333
Contributions and pledges receivable (Notes 2G and 5)	1,556,328	3,561,085
Investments, at fair value (Notes 2D, 2I, 3)	4,512,265	4,103,735
Prepaid expenses and other assets	196,072	186,117
Property and equipment, net (Notes 2E and 6)	206,338	319,223
TOTAL ASSETS	\$ 8,066,663	\$ 8,908,362
LIABILITIES		
Accounts payable and accrued expenses	\$ 37,320	\$ 123,340
Deferred revenue (Note 2F)	902,652	916,332
Deferred rent (Note 9)	205,084	177,415
TOTAL LIABILITIES	1,145,056	1,217,087
COMMITMENTS (Notes 7, 9 and 10)		
NET ASSETS (DEFICIT) (Note 2C)		
Unrestricted	250,000	
Board designated change capital fund (Note 13) Board designated fund for cash reserve (Note 13)	500,000	
Working capital reserve (Note 13)	423,750	375,000
Available for operations	(435,186)	(441,441)
Total unrestricted	738,564	(66,441)
Temporarily restricted (Note 8)	2,721,912	3,996,585
Permanently restricted (Note 12)	3,461,131	3,761,131
1 Simulating restricted (Note 12)		3,701,101
TOTAL NET ASSETS	6,921,607	7,691,275
TOTAL LIABILITIES AND NET ASSETS	\$ 8,066,663	\$ 8,908,362

AMERICAN SYMPHONY ORCHESTRA LEAGUE (d/b/a LEAGUE OF AMERICAN ORCHESTRAS) STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

		Year Ended September 30, 2013	mber 30, 2013			Year Ended September 30, 2012	mber 30, 2012	
	Unrestricted	Temporarity Restricted	Permanently Restricted	Total 2013	Unrestricted	Temporarily	Permanently Restricted	Total 2012
OPERATING ACTIVITIES: SUPPORT AND REVENUE:								
Contributions and grants (Note 2G) Membership dues (Note 2F)	\$ 1,628,673 1,742,568	\$ 399,677	, , es	\$ 2,028,350	\$ 1,275,534 1,726,142	\$ 3,541,374		\$ 4,816,908
Meetings and seminars (Note 2F) Symphony magazine	463,009		3 3	463,009	531,868	. ()		531,868
Other income	24,236		ė	24,236	31,138	•	•	31,138
Investment income, nat (Notes 2D and 3) Net assets released from restrictions (Notes 2C, 8 and 12)	88,380 2,437,475	463,125 (2,137,475)	(300,000)	551,505	44,650 2,338,446	586,521 (2,338,446)	t 1	631,171
TOTAL SUPPORT AND REVENUE	6,694,682	(1,274,673)	(300,000)	5,120,009	6,291,185	1,789,449	,	8,080,634
EXPENSES AND LOSSES (Note 2H):								
Program services								
Learning and leadership development Research and development	2,023,262	9.		2,023,262	1,799,716		ř.	1,799,716
Communications and public relations	1,075,026		i 9	1.075.026	1,155,389			278,296
Membership services	420,813			420,813	584,251		,	584,251
Advocacy	433,828	,		433,828	373,263			373,263
Total program services	4,273,514		G.	4,273,514	4,190,915		,	4,190,915
Supporting services:								
Management and general	924,063	*	•	924,063	1,237,336	9	1	1,237,336
Development	692,100		•	692,100	841,522		ė	841,522
Total supporting services	1,616,163		,	1,616,163	2,078,858			2,078,858
TOTAL EXPENSES AND LOSSES	5,889,677	•	•	5,889,677	6,269,773			6,269,773
CHANGE IN NET ASSETS FROM OPERATIONS	805,005	(1,274,673)	(300,000)	(769,668)	21,412	1,789,449	•	1,810,861
Net assets (deficit) - beginning of year	(66,441)	3,996,585	3,761,131	7,691,275	(87,853)	2,207,136	3,761,131	5,880,414
NET ASSETS (DEFICIT) - END OF YEAR	\$ 738,564	\$ 2,721,912	\$ 3,461,131	\$ 6,921,607	\$ (66,441)	\$ 3,996,585	\$ 3,761,131	\$ 7,691,275

The accompanying notes are an integral part of these financial statements.

AMERICAN SYMPHONY ORCHESTRA LEAGUE (dD/s LEAGUE OF AMERICAN ORCHESTRAS) STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2013 (With Comparative Totals for September 30, 2012)

Salaries Payroll taxes and employee benefits (Note 7)

Total Salaries and Related Costs

Faculty/Consultants
Protessional Services (Note 3)
Awards/Professional Development
Meeting Expenses
Travel and Lodging
Printing, Production and Copying
Postage and Delivery
Supplies
Cocupancy (Note 9)
Cocupancy (Note 9)
Cocupancy (Note 9)
Cocupancy (Note 9)
Supplies
Equipment ental and repairs
Equipment ental and repairs
Insurance
Staff training recruitment and support
Bank charges and fees
Staff training recruitments
Bank charges and fees

TOTAL EXPENSES

Learning and Learning and Learning and Experiment Learning and Learning and Learning and Learning and Learning and Learning Learning and Learning Learn			Program Services	ces			S	Supporting Services			
153.548 568.802 216.215 236.267 1,892,066 470,552 243.976 774,528 2,606,594 2,606,594 2,606,594 2,606,594 2,606,594 2,606,594 2,606,594 2,606,594 2,606,594 2,606,594 1,67,699 5,606,594 1,67,699 5,606,594 1,67,699 5,606,594 1,67,699 5,606,594 1,67,699 5,606,594 1,67,699 5,606,594 1,67,699 5,606,594 1,67,699 5,606,594 2,606,504 1,606,620 1,67,699 1,606,504 1,606,620 1,67,699 1,606,620 1,67,609 1,606,670 1,67,609 1,67,709 1,67,709 1,67,709 1,6	Learning and Leadership Development	Research and Development	Communications and Public Relations	Membership Services	Advocacy	Total Program Services		Development	Total Supporting Services	Total 2013	TOTA 201
28 884 690,439 262,470 286,630 2,315,347 577,606 294,591 872,197 3,187,544 3,187,544 1 28 884 37,233 5,046 199,625 278 155,764 156,042 356,667 2 8 884 37,23 5,046 199,625 27,161 115,022 65,299 65,002 65,299 65,002 65,299 65,002 65,002 65,002 65,002 65,002 65,002 65,002 65,002 67,002 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,770 124,477 124,770 124,770 124,477 124,770 124,477 124,770 124,770 124,477 124,770 124,477 124,770 124,477 124,477 124,477 124,477 124,477 124,477 124,477 124,477 124,477 124,477 124,477 124,477 124,477 124,4	717,234	153,548	568,802	216,215 46,255	236,267 50,363	1,892,066	470,552	243,976 50,615	714,528	2,606,594	2,766 03(
2.884 37.233 5,046 199,625 278 155,764 156,042 355,667 1.3 (2.8) 2.81 2.865 3.90 10,000 477,550 52,299 497,550 1.3 (2.8) 5.37 10,000 477,550 27,161 11,212 38,362 227,096 1.2 (3.8) 1.2 (4.8) </td <td>888,962</td> <td>186,846</td> <td>690,439</td> <td>262,470</td> <td>286,630</td> <td>2,315,347</td> <td>577,606</td> <td>294,591</td> <td>872,197</td> <td>3,187,544</td> <td>3,318,73</td>	888,962	186,846	690,439	262,470	286,630	2,315,347	577,606	294,591	872,197	3,187,544	3,318,73
1301 52.299 66.200 1301 52.299 66.200 66.20	128,462	28,884	37,233	3	5,046	199,625	278	155,764	156,042	355,667	592,01
1,332	13,901			25.	*	13,901	52,299	(4	52,299	66,200	82,39
3 281 2.665 390 719 199.543 27.161 11,212 38,332 227,906 1 30 127,911 60 236 137,748 6,066 6,730 144,478 3 127,911 60 236 137,748 6,066 6,730 144,478 3 128,948 1,660 700 37,748 1,219 2,060 3,309 144,428 3 143,57 2,687 40,026 76,743 1,219 2,060 5,309 144,428 4 36,27 40,026 76,743 1,219 7,301 138,410 101,852 1,480 5,610 5,510 77,301 138,410 101,428 101,428 5 5,286 4,573 2,034 2,418 1,457 2,606 4,063 28,285 5 5,286 4,573 2,034 2,418 1,478 6,606 6,018 6,142 5 5,286 4,573 2,0	487,550	0	£0.	ť	10,000	497,550	٠	(1)	3	497,550	95,87
1,322	185,488	281	2,665	380	719	189,543	27,151	11,212	38,363	227,906	285,16
1 30 127.911 60 236 197.48 664 6,006 6,700 144.78 3 36.5 28,968 1.260 70 37.786 1,219 2,000 3,309 41,095 3 1.26 10.137 2.887 40.026 75.786 1,219 2,000 3,309 41,095 3 36,120 10.357 2.896 4.573 2.687 40.026 77.744 49.101 10.822 5 5.896 4.573 2.034 42.18 1,457 2.666 4.0101 10.822 5 5.896 4.573 2.034 42.18 1,457 2.666 4.0101 10.822 5 2.104 867 7.50 4.218 1,479 6.796 4.0101 10.822 5 2.104 867 7.50 4.218 1,577 6.445 6.015 86.45 5 3 7 4.439 2.2459 1,579 6.445 6.0	70,181	1,332	5,301	5,245	18,039	100,098	20,960	3,712	24.672	124,770	154.80
3 9.85 2.8, 98 1.260 700 37.786 1.219 2.090 3.309 41,095 3 1.26 1.267 40,026 76.743 8.477 16,682 25,110 101,853 3 1.26 2.69 55.306 47.6018 65,109 77.341 101,853 3 1.367 1.460 5.896 40.53 2.410 101,853 5 1.460 5.896 45.73 2.034 2.4218 1457 2.666 4.063 282,25 5 5.104 867 7.54 4.749 2.66 4.063 282,25 5 5.104 867 7.54 4.499 9.0 5.389 12,150 6 5.25 6.73 2.428 1.570 64,465 66.015 86.843 7 5 2.459 5.137 3.256 2.868 3.548 86.85 8 4 3.0007 1.918 77.326 2.678 49.6	9,511	89	127,911	09	236	137,748	664	990'9	6,730	144,478	153,130
5 9,918 10,137 2,687 4,00,26 76,743 8,477 16,683 25,10 10,1853 3 1,220 143,567 62,459 55,366 476,018 66,109 73,301 138,410 614,428 5 1,460 5,896 46,101 11,3224 11,3524 49,101 162,225 5 2,104 867 2,034 24,218 1,467 2,606 40,601 162,225 5 2,104 867 750 64,489 920 5,589 12,460 86,349 6 5,137 2,459 1,570 64,445 66,015 66,145 66,145 66,145 66,145 66,145 66,146 </td <td>6,473</td> <td>382</td> <td>28,968</td> <td>1,260</td> <td>200</td> <td>37,786</td> <td>1,219</td> <td>2,090</td> <td>3,309</td> <td>41,095</td> <td>46,70</td>	6,473	382	28,968	1,260	200	37,786	1,219	2,090	3,309	41,095	46,70
3 36,120 143,507 82,459 85,506 476,118 65,109 73,301 138,410 614,428 3 1,460 5,896 4,573 2,044 12,415 13,224 11,357 2,066 4,9101 16,428 5 1,460 5,896 4,573 2,044 24,218 1,477 2,666 4,9101 16,222 5 2,104 867 750 6,791 4,439 920 5,589 12,150 5 2,104 867 750 6,791 4,439 920 5,589 12,150 5 2,459 1,577 6,445 6,611 66,015 66,483 86,465 7 2,459 5,137 3,226 2,86 3,68 8,45 1 40,374 30,007 1,918 77,326 26,978 22,674 49,662 126,978 2 43,00 43,00 1,616,163 5,899,677 6,896 1,76,618 6,896,77 6,899,677 </td <td>13,975</td> <td>9,918</td> <td>10,137</td> <td>2,687</td> <td>40,026</td> <td>76,743</td> <td>8,417</td> <td>16,693</td> <td>25,110</td> <td>101,853</td> <td>133,96</td>	13,975	9,918	10,137	2,687	40,026	76,743	8,417	16,693	25,110	101,853	133,96
3 13,827 15,899 50,540 12,415 113,224 113,57 37,744 49,01 16,325 5 14,60 5,86 40,63 24,216 14,77 2,66 40,63 29,281 5 2,104 867 750 6,791 4,439 26,66 40,63 29,281 6 6,791 4,439 2,459 1,570 64,445 66,015 68,474 8 76 255 9 5,137 3,266 26,833 86,853 86,853 1 40,374 4,376 30,007 1,918 77,326 26,978 22,674 49,662 126,978 2 320,586 4273,614 924,063 692,100 1,616,163 5,899,677 6,899,677 6,899,677	178,626	36,120	143,507	62,459	55,306	476,018	65,109	73,301	138,410	614,428	599,03
1,400 5,896 4,573 2,034 24,218 1,457 2,666 4,063 28,281 5 52 2,104 867 75 6,791 4,439 920 5,359 12,150 8 24 82 1,570 84,48 66,015 86,43 12,150 1 3 76 2,55 9 5,137 3,26 2,86 36,83 86,85 1 40,974 43,76 30,007 1,918 77,326 26,978 22,674 49,662 126,978 2 320,586 42,73,514 924,063 692,100 1,616,163 5,899,677 6	20,853	13,827	15,589	50,540	12,415	113,224	11,357	37,744	49,101	162,325	171,37
525 2,104 867 750 6,791 4,439 920 5,539 12,150 1 1 2,459 1,577 6,445 66,015 68,474 1 3 76 255 9 5,137 3,226 282 282 3,689 8,645 1 40,974 4,376 30,007 1,918 77,326 26,978 22,674 49,662 126,978 1,616,163 5,889 5,883 677 68,645 126,978 1,616,163 5,889 677 67,678 1,616,163 5,889 677 67,678 67,678 1,616,163 5,889 677 67,678 68,645 1,616,163 5,889 677 67,678 67,678 67,678 1,616,163 5,889 677 67,678 67,678 67,678 67,678 67,678 67,678 68,678 68,678 68,678 68,678 68,678 68,678 68,678 68,678 68,678 68,678 68,678 68,678 68,678 <td< td=""><td>10,255</td><td>1,460</td><td>5,896</td><td>4,573</td><td>2,034</td><td>24,218</td><td>1,457</td><td>2,606</td><td>4,063</td><td>28,281</td><td>24,44</td></td<>	10,255	1,460	5,896	4,573	2,034	24,218	1,457	2,606	4,063	28,281	24,44
5 824 824 2,459 1,570 64,445 66,015 68,474 4 3 76 255 9 5,137 32,56 282 36,83 86,833 1 40,974 43,76 30,007 1,918 77,326 26,78 22,674 49,622 126,978 2 320,586 4273,514 924,063 692,100 1,616,163 5,889,677 6	2,545	525	2,104	867	750	6,791	4,439	920	5,359	12,150	11,79
4 3 76 255 9 5,137 85,853 82 82 86,863 86,863 86,863 86,863 86,863 86,863 86,863 86,863 86,863 86,863 86,863 86,863 86,863 86,863 86,863 86,863 86,864 86,845 36,869	1,635	*	854			2,459	1,570	64,445	66,015	68,474	10,80
1 3 76 255 9 5,137 3,226 282 3 508 8,645 1 40,374 4,376 30,007 1,918 77,326 26,978 22,674 49 662 126,978 2 320,585 1,075,026 420,813 4,273,514 924,063 692,100 1,616,163 5,889,677 6			5)			41	85,853		85,853	85,853	87,78
1 40,974 4,376 30,007 1,918 77,326 26,978 22,674 49,682 126,978 2 320,585 1,075,026 420,813 43,273,514 924,063 692,100 1,616,163 5,889,677 6	4,794	en	92	255	6	5,137	3,226	282	3,508	8,645	86'9
1 40,974 4376 30,007 1,918 77,326 26,978 22,674 49,692 126,978			.51		•	,	35,480	(*)	35,480	35,480	375,52
2 320,585 1,075,026 420,813 433,828 4,273,514 924,063 692,100 1,616,163 5,889,677	51	40,974	4,376	30,007	1,918	77,326	26,978	22,674	49,652	126,978	119,24
	2,023,262	320,585	1,075,026	420,813	433,828	4,273,514	924,063	692,100	1,616,163	5.889.677	6 269.77

AMERICAN SYMPHONY ORCHESTRA LEAGUE (d/b/a LEAGUE OF AMERICAN ORCHESTRAS) STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2012

Research and Development Patitions Communications Advocacy Total Patitions Profile Advocacy Patrices Total Advocacy Patrices						Program Services	vices							ร	apport	Supporting Services				
Leadership Research and and bublic Membership Development Developme	د	earning and			ŝ	mmunications						Total	Ma	nagement				Total		
608.558 \$ 132,252 \$ 164,434 \$ 354,133 \$ 223,526 \$ 2,010,903 \$ 400,597 \$ 354,527 \$ 755,127 <t< th=""><th>- Pi</th><th>Leadership</th><th>Res</th><th>earch and relopment</th><th></th><th>and Public Relations</th><th>2</th><th>Services</th><th></th><th>Advocacy</th><th></th><th>Program</th><th></th><th>and</th><th>۵</th><th>welopment</th><th>ŝ</th><th>pporting</th><th></th><th>Total 2012</th></t<>	- Pi	Leadership	Res	earch and relopment		and Public Relations	2	Services		Advocacy		Program		and	۵	welopment	ŝ	pporting		Total 2012
158,667 733,600 423,390 266,808 2,414,877 480,067 422,787 903,854 28,923 4,623 2,283 2,15 389,425 6,177 196,406 202,585 373 1,808 3,347 5,39 2,16,800 26,359 42,160 202,585 1,387 1,1808 3,347 5,39 2,16,800 26,359 42,160 22,939 1,387 1,387 1,376 1,366 797 14,305 26,359 7,560 22,939 3,64 10,789 3,041 40,055 109,484 15,723 24,477 2,600 10,446 4,501 40,055 109,484 15,723 24,477 1,286 1,742 1,280 11,223 7,432 7,223 3,64 1,742 1,280 17,223 4,684 2,536 3,64 1,962 604 2,712 5,044 1,043 6,097 3,64 1,962 604 1,723 <t< th=""><th>69</th><th>686,558 145,854</th><th>69</th><th>132,252</th><th>69</th><th>614,434</th><th>₩</th><th>354,133 69,257</th><th>49</th><th>223,526</th><th>60</th><th>2,010,903</th><th>69</th><th>400,597</th><th>€9</th><th>354,530</th><th>69</th><th>755,127 148,727</th><th>↔ </th><th>2,766,030</th></t<>	69	686,558 145,854	69	132,252	69	614,434	₩	354,133 69,257	49	223,526	60	2,010,903	69	400,597	€9	354,530	69	755,127 148,727	↔	2,766,030
28,923 48,530 2,283 215 389,425 6,177 196,406 202,586 373 4,480 77,918 77,918 77,918 77,918 77,918 373 1,808 3,347 559 216,660 26,359 42,160 68,519 1,387 1,367 9,158 131,807 15,439 7,560 22,999 1,387 1,367 9,158 141,807 15,439 7,560 22,999 1,387 1,387 44,181 2,685 2,834 8,825 29,99 3,64 1,367 44,181 2,685 1,560 22,999 4,717 3,501 1,32,86 1,404 4,181 4,064 4,747 5,64 1,529 7,220 1,32,86 3,547 4,384 4,066 1,130 1,220 1,723 4,684 2,536 7,220 8,4 1,360 1,442 1,280 17,223 4,684 2,536 7,344 1,043		832,412		158,667		733,600		423,390		266,808		2,414,877		480,067		423,787		903,854		3,318,731
1,387		309,474		28,923		48,530		2,283		215		389,425		6,177		196.408		202,585		592,010
1,387 1,808 3,347 5,39 216,650 26,359 42,160 68,519 1,387 1,387 1,387 1,389 216,650 26,359 42,160 22,999 1,387 1,376 1,366 1,366 1,43,305 1,269 1,5723 28,344 2,6026 1,366 3,47 40,055 109,484 1,5723 24,477 2,60,026 1,443 3,471 4,354 4,08,820 115,283 74,929 190,212 3,863 3,563 3,564 1,280 1,7223 4,684 2,536 7,220 3,864 1,962 604 5,712 5,044 1,043 6,097 3 1,56 888 4,255 8,844 5,344 2,390 7,864 3,864 4,255 30,007 6,25 73,342 2,326 6,56 3,162 3,863 3,863 8,864 3,863 8,864 3,863 8,864 3,662 3,863 3,863 8,864 4,255 8,864 8,864 8,864 8,864 3,863 3,863 8,864 4,255 8,864 8,864 8,864 8,864 8,864 4,864 4,865 8,864		ij		E				950		3,530		4,480		77,918		×		77,918		82,398
1,387 1,808 3,447 5.59 2,666 42.160 68.519 1,387 1,304 17,457 9,158 131,807 15,439 7,550 22,999 1,364 12,563 1,386 14,136 15,223 7,560 22,999 1,3258 3,441 10,789 3,441 40,055 115,283 74,929 15,729 14,325 15,134 15,723 4,437 15,723 16,83 24,737 1,280 17,229 4,935 17,229 190,212 1,226,026 14,360 12,364 15,723 24,477 15,834 15,723 1,280 17,229 190,212 1,328 4,760 17,229 4,935 17,229 4,935 190,212 2,406 1,390 17,229 17,229		95,871		S.A.				,		3		95,871		i						95,871
1,387 8,104 17,457 9,158 15,499 7,560 22,999 22,999 35,41 15,516 17,516 17,457 15,499 7,560 22,999 17,516 1		210,583		373		1,808		3,347		539		216,650		26,359		42,160		68,519		285,169
13,7516		95,701		1,387		8,104		17,457		9,158		131,807		15,439		7,560		22,999		154,806
354 2563 1,386 797 41,181 2,685 2,834 5,519 26,026 10,789 3,441 40,056 10,064 8,754 15,723 24,477 26,026 14,0463 43,561 43,384 40,682 115,284 15,722 24,477 13,256 35,417 5,840 17,223 46,774 50,069 100,01 84 4,760 1,742 1,280 17,223 4,644 7,220 7,220 70 1,990 2,76 604 5,712 5,044 1,043 6,087 7 1,990 2,76 604 5,712 5,044 1,043 6,087 3 1,56 668 604 5,712 5,044 1,043 6,087 3 1,56 668 7,334 7,844 2,390 7,334 4 1,56 668 7,334 3,542 2,566 6,66 7,534 3 1,56 1,66 <		6,331		19		137,516				458		144,305		521		8,304		8,825		153,130
9.041 10,789 3,041 40,055 108,484 8,754 15,723 24,477 108,068 108,068 115,723 10,024 10,021 1		9,071		354		29,593		1,366		797		41,181		2,685		2,834		5,519		46,700
26 026 140,463 43,561 43,554 40,8820 115,283 74,929 190,212 13,256 31,863 55,417 15,80 17,223 4,684 2,536 7,220 884 4,760 1,742 1,200 17,223 4,684 2,536 7,220 364 1,890 276 604 5,712 5,044 1,043 6,087 70 1,890 276 604 5,712 78,544 2,390 78,644 3 1,56 868 664 5,744 5,544 2,390 78,644 3 1,56 868 3,621 2,406 6,56 3,062 3 2,58 30,007 625 773,642 22,929 656 3,062 3 2,78,296 3,604 3,75,526 626 775,634 45,407 4 2,586 3,007 625 73,842 22,478 45,407		46,558		9,041		10,789		3,041		40,055		109,484		8,754		15,723		24,477		133,961
13,258 31,863 55,417 5,840 121,304 9,355 40,714 50,089 884 4,760 1,742 1,280 1,723 4,684 2,536 7,720 364 1,962 606 604 2,874 5,544 2,390 7,937 3 156 868 3,921 2,406 656 3,062 38,946 4,255 30,007 625 73,842 22,929 22,478 45,407		155,476		26,026		140,463		43,501		43,354		408,820		115,283		74,929		190,212		599,032
884 4.760 1,742 1,280 1,7223 4,684 2,536 7,220 7,20 7,		14,926		13,258		31,863		55,417		5,840		121,304		9,355		40,714		50,069		171,373
364 1,962 606 604 5,712 5,044 1,043 6,087 7,834 1,043 6,087 7,834 7,834 1,043 6,087 7,834 1,043 6,087 7,834 1,043 6,087 7,834 1,043 6,139 7,845 5,546 5,546 7,845		8 557		884		4,760		1,742		1,280		17,223		4,684		2,536		7,220		24,443
70 1,990 276 2,874 5,544 2,390 7,934 7,645		2,176		364		1,962		909		604		5,712		5,044		1,043		6,087		11,799
3 156 868 3.921 78.645 656 30.022 38.946 656 30.007 625 73.842 22.929 22.476 45.407 45.407 8.25 373.259 8.25 373.259 8.25 373.25 8.25 373.		538		70		1,990		276				2,874		5,544		2,390		7,934		10,808
3 156 968 3.921 2,406 656 3,062 3,062 38.946 3.062 3.062 38.946 4,255 30,007 625 73,842 22,929 22,478 45,407 45,407 8,415,29 8,2178,996 8, 1155,389 8, 584,551 8, 1155,389 8, 544,552 8, 1155,389 8, 544,552 8,547,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8, 544,552 8,552,348 8,55		9,139		*1		•		A.		N		9,139		78,645		×		78,645		87.784
38.946 4.255 30,007 625 73,842 22,929 22,478 45,407 45,78,296 5 1155,869 \$ 584.051 \$ 737,961 \$ 1,000,015 \$ 1,000,0		2,894		3		156		868		!!		3,921		2,406		656		3,062		6,983
38.946 4.255 30,007 625 73,842 22,929 22,478 45,407 45,407 5 278,996 5 1155,989 8 584,951 8 373,983 8 4100,915 8 1937,398 8 944,593 8 2078,988 8		*		•		ď		Gi.		4		,		375,526		A		375,526		375,526
\$ 278.296 S 1155.389 S 584.051 \$ 377.267 \$ 4.100.015 S 1977.746 \$ 844.520 & 2077.948 &		6		38,946		4,255		30,007		625		73,842		22,929		22,478		45,407		119,249
	49	1.799.716	49	278.296	69	1.155.389	69	584.251	65	373 263	64	4 190 915	6	1 297 996	e.	841 522	6	0.078.958	¥	6 269 772

Salaries Payroll taxes and employee benefits (Note 7)

Total Salaries and Related Costs

Faculty/Consultants
Professional Services (Note 3)
Awards/Professional Development
Meeting Expenses
Travel and Lodging
Printing, Production and Copying
Postage and Delivery
Supplies
Cocupancy (Note 9)
Telecommunications
Equipment rental and repairs
Insurance
Staff training, recruitment and support
Bank charges and fees
Miscellaneous
Bad Debt
Depreciation and amortization (Note 2E)

TOTAL EXPENSES

AMERICAN SYMPHONY ORCHESTRA LEAGUE (d/b/a LEAGUE OF AMERICAN ORCHESTRAS) STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

	2013		2012
CASH FLOWS FROM OPERATING ACTIVITIES: Change in net assets	\$ (769,668)	\$	1,810,861
Adjustments to reconcile change in net assets to			
net cash provided by operating activities:			
Depreciation and amortization	126,978		119,249
Write off of uncollectible pledges	35,480		375,526
Discount on contributions (increase) decrease	(27,177)		(82,874)
Net realized/unrealized (gain) loss on investments	 (463,708)	_	(546,236)
Subtotal	(1,098,095)		1,676,526
Changes in operating assets and liabilities:			
(Increase) or decrease in assets:			
Accounts receivable	(63,320)		44,219
Contributions and pledges receivable	1,996,454		(1,846,637)
Prepaid expenses and other assets	(9,955)		(8,536)
(Decrease) or increase in liabilities:	(50.000)		(44.500)
Accounts payable and accrued expenses	(86,020)		(44,568)
Deferred revenue	(13,680)		250,011
Deferred rent	 27,669	_	40,929
Net Cash Provided by Operating Activities	 753,053	_	111,944
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchases of property and equipment	(14,093)		(40,485)
Proceeds from sales of investments	140,792		259,227
Purchases of investments	 (85,614)	_	(84,676)
Net Cash Provided by Investing Activities	41,085	_	134,066
CASH FLOWS FROM FINANCING ACTIVITIES:			
Proceeds from line of credit			1,130,000
Repayments on line of credit	70+6		(1,380,000)
repayments of the or ordan		-	(1,000,000)
Net Cash Used in Financing Activities	 (<u>*</u>	_	(250,000)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	794,138		(3,990)
Cash and cash equivalents - beginning of year	 173,869		177,859
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 968,007	\$	173,869

NOTE 1 - ORGANIZATION AND NATURE OF ACTIVITIES

American Symphony Orchestra League (d/b/a League of American Orchestras) (the "League") was founded in 1942 and chartered by Congress in 1962. One of the nation's largest performing arts service organizations, the League comprises nearly 1,000 member symphony, chamber, youth and collegiate orchestras of all sizes, and links a national network of thousands of instrumentalists, conductors, managers, board members, volunteers, staff members and business partners.

The League supplies guidance and support to the orchestra field through: collection and dissemination of critical information and knowledge across multiple channels, including a national Conference and award-winning magazine; nationally recognized learning and leadership development programs; dedicated advocacy and strategic communications activities; targeted research and development projects; and leadership around collective action.

Examples of recent and current League initiatives include: programs and materials on financial management in tough economic times and problem-solving for emerging administrative leaders; an online career center; the field's first review and analysis of audience demographic trends; assistance in obtaining visas for foreign guest artists; a study of innovation in orchestras; and a national orchestra food drive.

The League is exempt from federal income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code and from state and local taxes under comparable laws.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- A. Basis of Accounting The League's financial statements have been prepared on the accrual basis of accounting. The League adheres to accounting principles generally accepted in the United States of America ("U.S. GAAP").
- B. **Cash and Cash Equivalents** All highly liquid instruments with a maturity of three months or less when acquired are considered to be cash equivalents.
- C. Basis of Presentation the League maintains its net assets under the following three classes:
 - Unrestricted includes the net assets that are neither permanently restricted nor temporarily restricted by donor-imposed stipulations.
 - Temporarily Restricted resources received with donor stipulations that limit the use of the donated assets or place time restrictions on the resources. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.
 - Permanently Restricted includes funds that have been designated by the donor to be held and invested in perpetuity. The income and net capital appreciation from all permanently restricted assets are available for unrestricted or temporarily restricted purposes, in accordance with donor intent.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

- D. Investments Investments are carried at fair value as explained in note 3. Unrealized gains and losses are included in the accompanying statements of activities. Donated securities are recorded at their fair value, as determined using quoted market prices at the date of donation, and are sold immediately upon receipt by the League. Dividend and interest income are recorded as earned. Net investment earnings are recorded as increases in unrestricted net assets unless the donors stipulate such earnings should increase specific temporarily or permanently restricted net assets until appropriated by the board.
- E. **Property and Equipment** Property and equipment are recorded at cost. Depreciation is provided on a straight-line basis, applied over the estimated useful lives of the assets, which range from 3-10 years. Amortization of leasehold improvements is provided using the straight-line method, applied over the lesser of the estimated useful lives of the improvements or the remaining term of the lease.
- F. Revenue and Deferred Revenue The League recognizes membership dues from its orchestra members as revenue during the period to which the membership relates. Revenue generated from meetings and seminars is recognized at the time the meeting or seminar takes place. Any amounts received in advance are recorded as deferred revenue. As of September 30, 2013 and 2012, the League determined that no allowance is needed for accounts receivable. Such estimate is based on management's evaluation of the creditworthiness of its members, the aged basis of its receivables, as well as current economic conditions and historical information.
- G. Contributions and Pledges Receivable Contributions and pledges are recognized when the donor makes an unconditional promise to give. All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets, depending on the nature of the restrictions. Conditional promises to give are recognized when the conditions on which they depend are substantially met. Contributions to be received over periods longer than a single year are discounted at an interest rate commensurate with the risk involved. As of September 30, 2013 and 2012, the League determined that no allowance is needed for contributions and pledges and other receivables. Such estimate is based on management's evaluation of the creditworthiness of the donors, the aged basis of its receivables, as well as current economic conditions and historical information.
- H. **Functional Allocation of Expenses** The costs of providing the various programs and supporting services have been summarized on a functional basis in the accompanying statements of activities. Certain costs have been allocated among the programs and supporting services benefited.
- Fair Value Measurements Fair value measurements are based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, a fair value hierarchy prioritizes observable and unobservable inputs used to measure fair value into three levels, as reported in Note 3.
- J. Use of Estimates The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.
- K. *Reclassification:* Certain line items in the 2012 financial statements have been reclassified to conform to the 2013 financial statement presentation.

NOTE 3 - INVESTMENTS & FAIR VALUE MEASUREMENTS

Investments consist of the following as of September 30, 2013 and 2012:

	 2013	_	2012
CommonFund Institutional Core Plus Bond Fund CommonFund High Quality Bond Fund CommonFund Multi Strategy Equity Fund	\$ 719,705 706,964 3,085,596	\$	1,481,581 - 2,622,154
Total Investments	\$ 4,512,265	\$	4,103,735

Certain investments are subject to market volatility that could substantially change their carrying value in the near term.

Investment income consists of the following for the years ended September 30, 2013 and 2012:

		2013	_	2012
Interest and dividends	\$	85,614	\$	84,676
Interest on cash and cash equivalents		2,183		259
Net realized/unrealized gain/(loss) on investments		463,708		546,236
Total investment gain	<u>\$</u>	551,505	\$	631,171

Investments fees for the year ended September 30, 2013 and 2012 were approximately \$16,100 and \$14,900, respectively, and are included in professional services on the accompanying statement of functional expenses.

The fair value hierarchy defines three levels as follows:

- <u>Level 1</u> Valuations for assets and liabilities traded in active exchange markets, such as the New York Stock Exchange. Level 1 also includes U.S. Treasury and federal agency securities and federal agency mortgage-backed securities, which are traded by dealers or brokers in active markets. Valuations are obtained from readily available pricing sources for market transactions involving identical assets or liabilities.
- <u>Level 2</u> Valuations for assets and liabilities traded in less active dealer or broker markets.
 Valuations are also obtained from third-party pricing services for identical or similar assets or liabilities.
- <u>Level 3</u> Valuations for assets and liabilities that are derived from other valuation methodologies, including option pricing models, discounted cash flow models or similar techniques, and not based on market exchange, dealer, or broker-traded transactions. Level 3 valuations incorporate certain assumptions and projections in determining the fair value assigned to such assets or liabilities.

In determining fair value, the League utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible in its assessment of fair value.

The availability of observable market data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or model-based valuation techniques may require the transfer of financial instruments from one fair value level to another. In such instances, the transfer is reported at the end of the reporting period. For the years ended September 30, 2013 and 2012, there were no transfers.

Fair value for assets in Level 2 are hedge funds and are measured using net asset value per share. CommonFund investment programs are designed to generate superior long-term investment performance. The fund permits monthly redemptions with a prior five day notice prior to month's end. There are no unfunded commitments.

NOTE 3 - INVESTMENTS & FAIR VALUE MEASUREMENTS (Continued)

Financial assets carried at fair value at September 30, 2013 are classified in the table as follows:

	Level 2	Total
CommonFund Multi-Strategy Bond Fund	\$ 719,705	\$ 719,705
CommonFund High Quality Bond Fund	706,964	706,964
CommonFund Multi-Strategy Equity Fund	<u>3,085,596</u>	3,085,596
TOTAL INVESTMENTS AT FAIR VALUE	<u>\$ 4,512,265</u>	<u>\$ 4,512,265</u>

Financial assets carried at fair value at September 30, 2012 are classified in the table as follows:

	Level 2	Total
CommonFund Multi-Strategy Equity Fund	\$ 2,622,154	\$ 2,622,154
CommonFund High Quality Bond Fund	1,481,581	<u>1,481,581</u>
TOTAL INVESTMENTS AT FAIR VALUE	<u>\$ 4,103,735</u>	<u>\$ 4,103,735</u>

NOTE 4 - ACCOUNTS RECEIVABLE

Accounts receivable consist of the following as of September 30, 2013 and 2012:

		2013	_	2012
Membership dues	\$	520,780	\$	493,090
Symphony Magazine advertising		88,873		71,243
Other	-	18,000	_	-
Total accounts receivable	\$	627,653	<u>\$</u>	564,333

NOTE 5 - CONTRIBUTIONS AND PLEDGES RECEIVABLE

Contributions and pledges receivable consist of the following as of September 30, 2013 and 2012:

		2013	_	2012
Contributions and pledges receivable:				
Due within 1 year	\$	1,202,166	\$	2,360,463
Due within 1 to 5 years		372,883	_	1,246,520
		1,575,049		3,606,983
Present value discount (at rates ranging from 0.80%-7.75%)	_	(18,721)		(45,898)
Total contributions and pledges receivable, net	\$	1,556,328	<u>\$</u>	3,561,085

NOTE 6 - PROPERTY AND EQUIPMENT

Property and equipment consists of the following as of September 30, 2013 and 2012:

	_	2013	 2011	Estimated <u>Useful Lives</u>
Leasehold improvements Furniture and fixtures Computer hardware and software	\$	904,923 214,244 1,131,299	\$ 904,923 214,244 1,117,207	2-4 years 5-10 years 5 years
Total cost		2,250,466	2,236,374	
Less: accumulated depreciation and amortization	_	(2,044,128)	 (1,917,151)	
Net book value	\$	206,338	\$ 319,223	

Depreciation expense amounted to \$126,978 and \$119,249 for the years ended December 31, 2013 and 2012, respectively.

NOTE 7 - RETIREMENT PLANS

The League has a defined contribution plan, which is qualified under Section 403(b) of the U.S. Internal Revenue Code. Employees who have completed two years of service are eligible to participate. In 2010, the League suspended discretionary contributions to the plan. As a result, the League had no contributions for the years ended September 30, 2013 and 2012.

The League also sponsors a separate, salary-reduction tax-deferred annuity plan under Section 403(b).

In fiscal year 2007, the League established a Section 457(b) deferred compensation plan for its key employees. Under the terms of the plan, such eligible employees may contribute amounts through a salary-reduction agreement. The League does not contribute to this plan.

NOTE 8 - TEMPORARILY RESTRICTED CONTRIBUTIONS

Temporarily restricted net assets as of September 30, 2013 and 2012 are available for the following purposes, which may also contain time restrictions:

	2013	2012
American Conducting Fellows Program Women's Conducting Initiative Program Orchestra Management Fellowship Program Technology Initiatives Other Research and Development/Learning	\$ - 341,079 630,924 26,146	\$ 24,393 439,176 456,960 36,163
and Leadership Development Programs Community Engagement Time restricted	539,759 1,115,500 <u>68,504</u>	931,902 1,610,000 <u>497,991</u>
Total temporarily restricted net assets	<u>\$ 2,721,912</u>	<u>\$ 3,996,585</u>

NOTE 8 - TEMPORARILY RESTRICTED CONTRIBUTIONS (Continued)

During the years ended September 30, 2013 and 2012, the League released temporarily restricted net assets by incurring program expenses or the passage of time, as follows:

	201	3 2012
American Conducting Fellows Program Women's Conducting Initiative Program Learning and Leadership Programs	\$ 24,39 98,12 -	-
Orchestra Management Fellowship Program Technology Initiatives Other Research and Development/Learning and Leadership Development Programs	289,16 17,51 757,14	9 76,263
Community Engagement	494,50	•
Time restricted	456,63	831,869
Total net assets released from restrictions	\$ 2,137,47	<u>\$ 2,338,446</u>

NOTE 9 – COMMITMENTS

During fiscal-year 1999, the League entered into a ten-year lease for office facilities in New York City. The lease provided for scheduled rent increases and escalations over the lease term and a free-rent allowance for the first six months. The League renewed this lease in June of 2008 for the ten years beginning January 1, 2010. This lease extension provided for scheduled rent increases and escalations over the lease term and a free-rent allowance for the first month. The effects of these scheduled rent increases and free-rent allowances are being recognized by the League on a straight-line basis over the term of the lease. Such amounts are reported as deferred rent in the accompanying statement of financial position.

The League is also obligated under an operating lease for an office suite in Washington, DC through December 2014.

The League is also obligated under operating leases for office equipment, which expire in fiscal year 2015.

Future minimum rental commitments under these leases for the years ending subsequent to September 30, 2013 are approximately as follows:

2014	\$ 540,000
2015	515,000
2016	510,000
2017	523,000
2018	541,000
Thereafter	 421,000
Total	\$ 3,050,000

Rent expense for the years ended September 30, 2013 and 2012 amounted to approximately \$576,000 and \$560,000, respectively.

NOTE 10 - BANK LINE OF CREDIT

On July 13, 2012, the League renewed its \$1,000,000 line of credit with a maturity date of July 13, 2014. Under the terms of the renewal agreement, interest is payable monthly at a rate equal to the London InterBank Offered Rate plus 2.754 percentage points and any indebtedness is secured by all assets of the League. As of September 30, 2013, there was no outstanding balance under this agreement. As of March 31, 2014, there was no outstanding balance.

NOTE 11 – CONCENTRATIONS

Cash and cash equivalents that potentially subject the League to a concentration of credit risk include cash accounts with banks that exceed the Federal Deposit Insurance Corporation ("FDIC") insurance limits. Cash accounts are insured up to \$250,000 per depositor. As of September 30, 2013, there was approximately \$718,000 of cash and cash equivalents held by banks that exceeded FDIC limits. Such amounts include outstanding checks. No amounts exceeded FDIC limits as of September 30, 2012.

NOTE 12 - ENDOWMENT NET ASSETS

Accounting principles generally accepted in the United States of America, provide guidance on the net asset classifications of donor-restricted endowment funds for a not-for-profit organization that is subject to the enacted version of the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"). The guidance requires disclosure about an organization's endowment funds, whether or not the organization is subject to UPMIFA.

The League's Board of Directors have determined that as a federally chartered institution operating in the State of New York, the League is not generally subject to the not-for profit law of any state. Inasmuch as nearly all of the states, including New York, have enacted a version of UPMIFA, the League has implemented the general disclosure guidance of U.S. GAAP as it relates to endowment net assets. In accordance with U.S. GAAP, organizations are required to disclose any deterioration of the fair value of assets associated with donor restricted endowment funds that fall below the level, if any; the donor requires the organization to retain. Such deterioration may occur for a variety of reasons, including unfavorable market fluctuations. There were no deficiencies as of September 30, 2013 and 2012.

The League's endowment investment policy is to invest assets into investment instruments approved by the Finance Committee of the Board of Directors with the allocation of funds based upon specified target percentages (or range of target percentages) for each type of investment instrument. The overall investment objective is to maximize the total return from income (dividends and interest) and the appreciation of investments commensurate with moderate risk across various asset classes. Any income on the League's endowment funds and any increase in value over the historical dollar value at the time of the donation are generally utilized within the year earned for the program purposes, authorized by the relevant contributions to the endowment. Unless authorized by the Board of Directors or the Finance Committee in compliance with the terms of the relevant contribution, the appropriations from the endowment funds do not deplete the value of any restricted endowment funds below historical dollar value at the time of donation.

NOTE 12 - ENDOWMENT NET ASSETS (Continued)

Changes in endowment net assets for the year ended September 30, 2013 are as follows:

	Temporarily Restricted	Permanently <u>Restricted</u>	<u>Total</u>	
Investment income:				
Interest and dividends	\$ 85,614	\$ -	\$ 85,614	
Net realized/unrealized loss	377,511		377,511	
Total investment income	\$ 463,125	\$ -	\$ 463,125	
Contributions Appropriations	- (289,161)	(300,000)	- (589,161)	
Change in endowment net assets	\$ 173,964	\$ (300,000)	\$ (126,036)	
Endowment net assets, beginning of year	\$ 456,960	\$ 3,761,131	\$ 4,218,091	
Endowment net assets, end of year	\$ 630,924	<u>\$ 3,461,131</u>	\$ 4.092,055	

During the year ended September 30, 2013, the League received approval from a donor to transfer \$300,000 from permanently restricted net assets to unrestricted net assets to establish the board designated change capital fund. The League's board of directors approved the deployment of \$50,000 from this fund. In accordance with the approved policies, the fund must be replenished within the next five years.

Changes in endowment net assets for the year ended September 30, 2012 are as follows:

	Temporarily Restricted	Permanently Restricted	<u>Total</u>	
Investment income: Interest and dividends Net realized/unrealized loss Total investment income	\$ 78,982 507,539 \$ 586,521	\$ - - \$ -	\$ 78,982 507,539 \$ 586,521	
Appropriations	(279,988)		(279,988)	
Change in endowment net assets	\$ 306,533	\$ -	\$ 306,533	
Endowment net assets, beginning of year	\$ 150,427	\$ 3,761,131	\$ 3,911,558	
Endowment net assets, end of year	<u>\$ 456,960</u>	<u>\$ 3,761,131</u>	<u>\$ 4,218,091</u>	

NOTE 13 - RESERVE FUNDS

	Reserve Full	Opening			Closing
	Value	Balance	Additions	Withdrawals	<u>Balance</u>
Board-designated Change Capital Fund	\$300,000	-	\$300,000	\$50,000	\$250,000
Board-designated Cash Reserve Fund	500,000		500,000	-	500,000
Working Capital Reserve	423,750	375,000	48,750	-	423,750

The Board-designated Change Capital Fund is a revolving fund designed to allow the League to invest prudently in change initiatives intended to enhance services to members and/or strengthen the organization's sustainability. Any draw taken on the corpus of the fund must be replaced within sixty months. The use of dividends, interest, and realized and/or unrealized gains generated by the fund are at the discretion to the Board. In Fiscal Year 2013, the League's Board approved a \$50,000 draw on this fund.

The Board-Designated Cash Reserve Fund is a revolving fund established to level out operating cash flow throughout the course of the fiscal year. The fund must hold its full value for no less than 30 (thirty) consecutive days during the course of each fiscal year.

The Working Capital Reserve was established through a grant made initially in 2006 and increased in subsequent years to create a working capital reserve intended to provide liquidity for short-term operating cash flow requirements throughout the course of the fiscal year. The fund must be fully replenished to its full value by September 30th of each fiscal year.

Reserve funds represent donated funds to be used by the League to assist with its cyclical cash requirements. The cash reserves must be replenished to its base. Based upon the requirements above this was met as of September 30, 2013. As of September 30, 2012, the League obtained a waiver from the donor regarding the TCFF Cash Reserve fund requirement.

As of September 30, 2013, there was a balance of \$923,750 in Cash and Short Term Investments, representing the holdings of the two Cash Reserve Funds. The funds associated with the Change Capital Fund are invested in the Commonfund.

NOTE 14 - UNCERTAIN TAX POSITIONS

The League has no uncertain tax positions as of September 30, 2013 and 2012 in accordance with Accounting Standards Codification ("ASC") Topic 740 ("Income Taxes"), which provides standards for establishing and classifying any tax provisions for uncertain tax positions. The League is no longer subject to federal or state and local income tax examinations by tax authorities for fiscal years before 2010.

NOTE 15 – SUBSEQUENT EVENTS

The League has evaluated, for potential recognition and disclosure, events subsequent to the statement of financial position date through March 31, 2014, the date the financial statements were available to be issued. No events have occurred subsequent to the statement of financial position date through March 31, 2014 that would require adjustment to or disclosure in the financial statements.